

Pursuant to Article 5 of the Regulations on Public Company Reporting and Disclosure of Possession of Voting Shares enacted by the Securities Commission, management of the Joint-Stock Company Tigar Pirot (hereafter: Tigar AD) hereby releases the following

STATEMENT REGARDING THE FIRST-SEMESTER 2011 BUSINESS PLAN OF TIGAR AD

1) <u>Registered name and other general information</u>:

Registered name: Joint-Stock Company Tigar – Pirot (hereafter: the Company) Registered address: 213 Nikole Pašića Street, Pirot, Serbia Governing bodies: General Assembly of Shareholders, Board of Directors, and Supervisory Board Fiscal ID number: 100358298 Under a decision of the Listing and Quotation Commission of the Belgrade Stock Exchange dated 2 April 2007, the Company's stock was admitted to trading in the Prime Market of the Belgrade Stock Exchange. Belgrade Stock Exchange symbol: TIGR.

- 2) Web site address and e-mail address: www.tigar.com
- 3) Number and date of entry into the Register of Commercial Entities:

Registry file 1-1087, corporate ID no. 07187769

4) <u>Core activity, code and description</u>

<u>06420</u> – Holdings The Company is entitled to conduct all business activities allowed under the law.

5) Chairperson and members of the Board of Directors (full names):

Chairman: Dragan Nikolic; members: Aleksej Misailović, Tihomir Nenadic, Vladimir Nikolic, Gordana Lazarević, J.A. da Costa, Jelena Petkovic, Slobodan Sotirov, and Miodrag Tančić.



6) General information about business operations during the first six months of the current fiscal year, including information about important events and transactions to date, which have a significant impact on the Company's standing, success, and cash flow

<u>General</u>

Within the scope of its registered core activity, the Company manages and finances its subsidiary and affiliated companies. Tigar AD defines the status and directions of development of the subsidiaries it controls and monitors their performance based on adopted business plan objectives. Through its representatives, Tigar AD participates in the management of Tigar Europe in which it holds a 50% stake. The Company's 2011 Business Plan aggregates the business plans of Tigar AD and Tigar Trade and addresses projected operating income and expenses of the other subsidiaries and affiliates, operating in Serbia and abroad.

At its meeting held on 16 May 2011, Tigar AD's Board of Directors approved Version 0+1 of the 2011-2013 Business Plan of Tigar AD and the companies which operate within the scope of Tigar AD, where the opening balance reflects formal 2010 results. The First-Semester Business Plan is an extract from the 2011 Monthly Running Plan. Version 0+1 of the Business Plan was compiled following the business plan development guidelines adopted by the Board of Directors at its December 2010 meeting.

The Business Plan is comprised of a sales plan, production plan, capital expenditure plan, product and market development plan, human resources plan, sources of funding plan, and spending plan, based on which a Financial Plan was generated, including a projected balance sheet, income statement and cash flow statement. More than 80% of the domestic and international sales plan is based on existing contracts and agreed quantities of products and goods for the year 2011.

Key assumptions of the Business Plan: annual inflation rate: 8%; average exchange rate: 105.48 RSD / 1 EUR; and exchange rate at end of period: 110.3 RSD / 1 EUR.



Unconsolidated performance projections for the first semester of 2011

Our Business Plan for the first semester of 2011 is based on monthly running plans of the holding company and its subsidiaries operating in Serbia and abroad. Performance levels projected in the monthly running plans are not uniform, given that the first half of the year is the low season for most of our businesses. The following table summarizes projected unconsolidated operating income and expenses of Tigar AD and its entities operating in Serbia and abroad, based on their monthly plans for the January-June 2011 period.

FINANCIAL SUMMARY (in thousands of RSD)	Tigar AD	Companies operating in Serbia	Companies operating abroad	TOTAL
Operating income	2,919,701	2,246,167	1,222,491	6,388,359
Operating expenses	2,861,363	2,251,478	1,190,111	6,302,952
OPERATING PROFIT/LOSS	58,338	-5,311	32,379	85,406

Dragan Nikolic Executive Board Chairman